

Axiomatic Characterizations of Draft Rules

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Ex-Spouses Go to Court to Split Beanie Babies



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LAS VEGAS — A divorced couple who couldn't agree on how to split up their Beanie Baby collection were ordered by a judge Friday to divide up the babies one by one in a courtroom.

Maple the Bear was the first to go.

[...]

Frances and Harold Mountain divorced four months ago. According to the divorce decree, the parties were supposed to divide their Beanie Baby collection, estimated to be worth between \$2,500 and \$5,000.

But they failed to split up the toys by themselves. After Harold Mountain filed a motion to get his share of the toys, the judge said he had had enough.

"So I told them to bring the Beanie Babies in, spread them out on the floor, and I'll have them pick one each until they're all gone."

Drafts

- A simple and widely-used *round-robin* allocation procedure:
 - ▶ *agents* take turns to choose items from a set of heterogeneous and indivisible *objects*.
 - ▶ within each *round*, each agent selects a single object in some fixed priority order.
- It sees applications in divorce settlements ([Brams et al., 2015](#)), course allocation ([Budish and Cantillon, 2012](#)), estate division ([Heath, 2018](#)), the assignment of tasks to workers, etc.
- Its most prominent and economically important application is in the allocation of recruits to teams in professional sports leagues.
- There it is universally known as the *draft*.

Drafts in sports

- The draft was first proposed in 1935 by Bert Bell, an owner of the National Football League (NFL)'s Philadelphia Eagles, a perennial underperformer at that time.
- The proposal stipulated that underperforming teams would get higher *priority*.
- Choosing a player granted a team the exclusive right to negotiate with them.
- The main rationale was to give weaker teams the chance to sign talented players and build more competitive rosters.

Drafts in sports

- Most other (closed) sports leagues have now adopted a draft.
- Universally, the draft's main stated goal is to maintain *competitive balance* among the league's members.
- To that end, the priority ordering in the draft is determined by final league standings in the preceding season with worse performing teams choosing earlier.

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- To that end, the priority ordering in the draft is determined by final league standings in the preceding season with worse performing teams choosing earlier.
- Drafts are economically important:
 - ▶ A league's *competitive balance* is an important determinant of profitability through ticket and merchandise sales, TV rights, sponsorships, etc.
 - ▶ Each of the major North American sports leagues boasts multi-billion dollar revenue, massive TV deals, and rapidly rising franchise values.
 - ▶ *Cal Golden Bears* have produced two #1 draft picks, including Jared Goff in 2016, who signed a four-year deal with the *LA Rams* worth \$27.9 million.

Plan and main questions

- We consider the **draft** as a (centralized) allocation rule, and we analyze it using the axiomatic approach.
- What desirable properties does the **draft** satisfy? And which of them help to promote **competitive balance**?
- Could there be better mechanisms that help redress competitive imbalances?

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 - ▶ RP and EF1 are the main properties related to the preservation of competitive balance.
 - (2) ~~*respect for priority (RP)*~~, EF1, RM, NW, in conjunction with *(population) consistency (CON)*, *top-object consistency (T-CON)*, and *neutrality (NEU)*.
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 - (2) ~~*respect for priority (RP)*~~, EF1, RM, NW, in conjunction with *(population) consistency (CON)*, *top-object consistency (T-CON)*, and *neutrality (NEU)*.
 - ▶ here we obtain RP as a consequence of the other properties.
- Although drafts are not *strategy-proof (SP)*...
 - ▶ ... no allocation rule satisfies SP and the competitive-balance properties, RP and EF1.
 - ▶ ... they satisfy a weaker incentive property that we call *maxmin strategy-proofness*.

Related literature

Theoretical studies of the draft:

- Rottenberg (1956), Kohler and Chandrasekaran (1971), Brams and Straffin (1979), Brams and King (2005), Budish and Cantillon (2012), Caragiannis et al. (2019).

Multiple-object allocation problems:

- Pápai (2000; 2001), Ehlers and Klaus (2003), Hatfield (2009), Budish (2011), Biró et al. (2022a; 2022b).

Model: Allocations

- $N = \{1, \dots, n\}$ is a set of *agents*.
- \mathbb{O} is a set of (*potential*) *objects*.
- $2^{\mathbb{O}}$ is the family of sets of *available objects*.
- Given $X \subseteq \mathbb{O}$, an *X-allocation* is a profile $A = (A_i)_{i \in N}$ of disjoint subsets of X .

Model: Preferences

- Each agent i reports *strict preferences* \succsim_i over \mathbb{O} .
 - ▶ $x \succsim_i y$ means ($x \succ_i y$ or $x = y$).
 - ▶ useful to write, e.g., $\succsim_i = a, b, c, \dots$ to specify agent i 's preferences.
 - ▶ $\succsim = (\succsim_i)_{i \in N}$ denotes a *preference profile*.
- The *pairwise dominance extension* \succsim_i^{PD} of \succsim_i is the partial order on $2^{\mathbb{O}}$ defined as follows: for all $S, T \subseteq \mathbb{O}$, $S \succsim_i^{PD} T$ iff there is an injection $\mu : T \rightarrow S$ such that $\mu(x) \succsim_i x$ for all $x \in T$.

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Example

If $a \succ_i b \succ_i c$, then

$$\{a, b, c\} \succsim_i^{PD} \{a, b\} \succsim_i^{PD} \{a, c\} \succsim_i^{PD} \{a\}, \{b, c\} \succsim_i^{PD} \{b\} \succsim_i^{PD} \{c\} \succsim_i^{PD} \emptyset,$$

but $\{a\}$ and $\{b, c\}$ are not comparable.

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Remark

The pairwise dominance extension \succsim_i^{PD} is equivalent to both the *responsive set extension* and the *additive utility extension*. That is,

$$\succsim_i^{PD} = \bigcap_{R_i \in \mathcal{R}(\succsim_i)} R_i = \bigcap_{R_i \in \mathcal{A}(\succsim_i)} R_i,$$

where $\mathcal{R}(\succsim_i)$ (resp. $\mathcal{A}(\succsim_i)$) is the set of *responsive* (resp. *additive*) preference relations on $2^{\mathbb{O}}$ consistent with the relation \succsim_i on \mathbb{O} .

Model: Allocation rules

- A *problem* (\succ, X) comprises a preference profile \succ and a set $X \subseteq \mathbb{O}$.
- An *allocation rule* φ maps each problem (\succ, X) to an X -allocation $\varphi(\succ, X)$.
- A *priority* π is a linear order on N .
 - ▶ $i\pi j$ means *agent i has higher priority than j* .
- The *draft rule associated with π* , φ^π , assigns each agent her best remaining object, one at a time, in the order prescribed by π ; the process repeats once all agents have received an object.^a

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^ai.e., φ^π maps each problem (\succ, X) to the allocation $\varphi^\pi(\succ, X)$ defined as follows:

- ▶ Let $f^\pi : \mathbb{N} \rightarrow N$ denote the *picking sequence associated with π* : i.e., if $i_1\pi \dots \pi i_n$, then $(f^\pi(t))_{t \in \mathbb{N}} = (i_1, \dots, i_n, i_1, \dots, i_n, \dots)$.
- ▶ Recursively define a sequence $(s_t)_{t=1}^{|X|}$ of selections by $s_1 = \text{top}_{f^\pi(1)}(X)$ and, for each $t = 2, \dots, |X|$, $s_t = \text{top}_{f^\pi(t)}(X \setminus \{s_1, \dots, s_{t-1}\})$.
- ▶ For each $i \in N$, set $\varphi_i^\pi(\succ, X) = \{s_t \mid f^\pi(t) = i\}$.

Properties: Fairness

An allocation rule φ is

- (1) *respectful of a priority (RP)* if there exists a priority π such that for each problem (\succeq, X) and each agent i ,

$$\varphi_i(\succeq, X) \succeq_i^{PD} \varphi_j(\succeq, X) \text{ whenever } i\pi j.$$

- (2) *envy-free up to one object (EF1)* if for any problem (\succeq, X) and any agents $i, j \in N$, there exists $S \subseteq \varphi_j(\succeq, X)$ such that $|S| \leq 1$ and

$$\varphi_i(\succeq, X) \succeq_i^{PD} \varphi_j(\succeq, X) \setminus S.$$

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- RP and EF1 are relaxations of *envy-freeness (EF)*.
- RP is a form of *no justified envy*: if i (possibly) envies j (i.e., $\varphi_i(\succeq, X) \not\succeq_i^{PD} \varphi_j(\succeq, X)$), then $j\pi i$.
- both properties are closely related to *competitive balance*.

Properties: Efficiency and solidarity

An allocation rule φ is

(3) *efficient (EFF)* if

for each problem (\succeq, X) , $\varphi(\succeq, X)$ is not Pareto dominated by any X -allocation wrt \succeq^{PD} .

(4) *non-wasteful (NW)* if it always assigns all available objects:

for each problem (\succeq, X) , $\bigcup_{i \in N} \varphi_i(\succeq, X) = X$.

(5) *resource monotonic (RM)* if

for any preference profile \succeq and $X, X' \subseteq \mathbb{O}$,

$$X \supseteq X' \implies \varphi_i(\succeq, X) \succeq_i^{PD} \varphi_i(\succeq, X') \text{ for all } i \in N.$$

Properties of draft rules

Proposition 1

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Characterization 1

An allocation rule φ satisfies **RP**, **EF1**, **NW**, and **RM** iff

φ is a draft rule, i.e., there exists a priority π such that $\varphi = \varphi^\pi$.

Proof sketch: Step 1

Lemma 1

If φ satisfies **RP- π** and **EF1**, then there is an agent $i \in N$ such that

$$|\varphi_j(\succeq, X)| = |\varphi_i(\succeq, X)| \text{ whenever } j\pi i$$

and $|\varphi_j(\succeq, X)| = |\varphi_i(\succeq, X)| - 1$ whenever $i\pi j$ and $i \neq j$.

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- If $i_1\pi \cdots \pi i_n$, then **RP- π** implies

$$|\varphi_{i_1}(\succ, X)| \geq |\varphi_{i_2}(\succ, X)| \geq \cdots \geq |\varphi_{i_n}(\succ, X)|.$$

- By **EF1**, for all $i, j \in N$ it holds that

$$|\varphi_i(\succ, X)| - |\varphi_j(\succ, X)| \leq 1.$$

Proof sketch: Step 2

Lemma 2

Suppose φ satisfies **RM** and that $\varphi(\succeq, X) = \varphi^\pi(\succeq, X)$. If $x \in \mathbb{O} \setminus X$ is such that, for all $i \in N$,

$$y \succ_i x \text{ for each } y \in \varphi_i(\succeq, X),$$

then

$$\varphi_i(\succeq, X) \subseteq \varphi_i(\succeq, X \cup \{x\}) \text{ for each } i \in N.$$

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$$\varphi_i(\succeq, X) \subseteq \varphi_i(\succeq, X \cup \{x\}) \text{ for each } i \in N.$$

- i.e., each agent's assigned bundle in the smaller problem is included in her bundle in the larger problem.
- i_1 must retain her favorite object s_1 ;
otherwise, $\varphi_{i_1}(\succeq, X \cup \{x\}) \not\stackrel{PD}{\succeq}_{i_1} \varphi_{i_1}(\succeq, X)$, violating **RM**.
- Similarly, i_2 must retain her favorite object, etc.

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- Consider $S_1 = \{s_1\}$:
 - ▶ Step 1 and NW imply $\varphi_{i_1}(\succeq, S_1) = \{s_1\} = \varphi_{i_1}^\pi(\succeq, S_1)$.
 - ▶ Hence $\varphi(\succeq, S_1) = \varphi^\pi(\succeq, S_1)$.

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 - ▶ Hence $\varphi(\succeq, S_1) = \varphi^\pi(\succeq, S_1)$.
- Consider $S_2 = \{s_1, s_2\}$:
 - ▶ Step 2 implies $\varphi_{i_1}(\succeq, S_1) = \{s_1\} \subseteq \varphi_{i_1}(\succeq, S_2)$.
 - ▶ By Step 1 and **NW**, $\varphi_{i_2}(\succeq, S_2) = \{s_2\}$.
 - ▶ Hence, $\varphi(\succeq, S_2) = \varphi^\pi(\succeq, S_2)$.

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 - ▶ Hence, $\varphi(\succeq, S_2) = \varphi^\pi(\succeq, S_2)$.
- ... and so on.

RP and EF1 promote competitive balance

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- RP guarantees that no agent envies any agent with lower priority.
 - ▶ Allows leagues to support weaker teams.
 - ▶ *Serial dictatorships* also satisfy RP (as well as **efficiency** and *strategy-proofness*).
 - ▶ But low-priority agents may envy high-priority ones *severely*.

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 - ▶ *Serial dictatorships* also satisfy RP (as well as **efficiency** and *strategy-proofness*).
 - ▶ But low-priority agents may envy high-priority ones *severely*.
- EF1 limits the extent to which low-priority agents can envy high-priority agents.
 - ▶ Ensures weaker teams not favored too heavily.
 - ▶ Prevents “over-correction” of the competitive balance and large swings in team rankings.
 - ▶ Limits incentives to *tank*.

Properties: Incentives

An allocation rule φ is

(6) *strategy-proof (SP)* if

for each problem (\succ, X) , each agent i , and each report \succ'_i ,

$$\varphi_i(\succ, X) \succ_i^{PD} \varphi_i((\succ'_i, \succ_{-i}), X).$$

(7) *weakly strategy-proof (WSP)* if

for each problem (\succ, X) and each agent i , there is no report \succ'_i such that

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Unfortunately, draft rules are not even *weakly strategy-proof*:

- an agent can benefit by ranking popular objects above unpopular ones she likes more.

Impossibility results

No allocation rule can meaningfully improve upon the draft's properties.

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If $n = 2$, then no allocation rule satisfies **EF1**, **NW**, and **SP**.

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Impossibility 3

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- In Impossibility 1, **EF1**, **NW**, and **WSP**, are indispensable. Does there exist an allocation rule satisfying **EF1**, **NW**, and **WSP**?
- Does Impossibility 3 extend to $n \geq 2$? We think so, but case-checking becomes unwieldy.

Maxmin strategy-proofness

- Although draft rules are not *WSP*, they satisfy *maxmin strategy-proofness (MSP)*.
- i.e., if an agent evaluates choices based on their worst-possible outcome (i.e., the outcome that would arise if playing against adversarial opponents), then truth-telling is optimal.

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Theorem

Every draft rule φ^π is **MSP**: for each $X \subseteq \mathbb{O}$, each $i \in N$, each true preference relation \succeq_i , and each additive u_i consistent with \succeq_i ,

$$\succeq_i \in \arg \max_{\succeq'_i} \left[\min_{\succeq'_{-i}} u_i (\varphi_i^\pi ((\succeq'_i, \succeq'_{-i}), X)) \right].$$

Extension: Variable Populations

- $\mathbb{N} = \{1, 2, \dots\}$ is a set of *potential agents*.
- $\mathcal{N} = \{N \subseteq \mathbb{N} \mid 0 < |N| < \infty\}$ denotes all possible sets of agents.
- A problem is a triple (N, X, \succeq) , where $N \in \mathcal{N}$, $X \subseteq \mathbb{O}$, and \succeq is a preference profile on X .

Properties: Consistency

An allocation rule φ is

- (8) *(population) consistent (CON)* if, for any problem (N, X, \succeq) and any nonempty set $N' \subsetneq N$, and any $i \in N \setminus N'$,

$$\varphi_i(N \setminus N', X \setminus X', \succeq|_{X \setminus X'}) = \varphi_i(N, X, \succeq),$$

where $X' = \bigcup_{i \in N'} \varphi_i(N, X, \succeq)$.

- (9) *top-object consistent (T-CON)* if, for any problem (N, X, \succeq) and any agent $i \in N$,

$$\varphi_i(N, X \setminus X', \succeq|_{X \setminus X'}) = \varphi_i(N, X, \succeq) \setminus X',$$

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- **CON** is a well-established property (e.g., [Ergin, 2000](#); [Thomson, 2011](#)): it guarantees robustness to nonsimultaneous processing of the *agents*.
- **T-CON** gives a similar guarantee: it ensures a form of robustness to nonsimultaneous processing of the *objects*.

Properties: Neutrality

An allocation rule is

(10) *neutral (NEU)* if, for any problem (N, X, \succeq) , any set $X' \subseteq \mathbb{O}$, and any bijection $\sigma : X \rightarrow X'$,

$$\sigma(\varphi(N, X, \succeq)) = \varphi(N, X', \succeq^\sigma),$$

where $\sigma(\varphi(N, X, \succeq)) = (\sigma(\varphi_i(N, X, \succeq)))_{i \in N}$ and \succeq^σ is the profile obtained from \succeq by relabelling the objects according to σ .¹

¹i.e., \succeq^σ is the profile on X' such that, for all $i \in N$,

$$\text{for all } x, y \in X, x \succeq_i y \iff \sigma(x) \succeq_i \sigma(y).$$

Properties: Neutrality

An allocation rule is

- (10) *neutral (NEU)* if, for any problem (N, X, \succeq) , any set $X' \subseteq \mathbb{O}$, and any bijection $\sigma : X \rightarrow X'$,

$$\sigma(\varphi(N, X, \succeq)) = \varphi(N, X', \succeq^\sigma),$$

where $\sigma(\varphi(N, X, \succeq)) = (\sigma(\varphi_i(N, X, \succeq)))_{i \in N}$ and \succeq^σ is the profile obtained from \succeq by relabelling the objects according to σ .¹

- **NEU** ensures that the outcome of the allocation rule is independent of the “identity” of the objects
(e.g., it rules out the *father-son rule* in the AFL)
- it plays a mostly technical role here, however.

¹i.e., \succeq^σ is the profile on X' such that, for all $i \in N$,

$$\text{for all } x, y \in X, x \succeq_i y \iff \sigma(x) \succeq_i \sigma(y).$$

Another Characterization.

Characterization 2

An allocation rule φ satisfies EF1, EFF, RM, NEU, CON, and T-CON iff φ is a draft rule, i.e., there exists a priority π such that $\varphi = \varphi^\pi$.

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- the proof consists of two lemmas:

Another Characterization.

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An allocation rule φ satisfies **EF1**, **EFF**, **RM**, **NEU**, **CON**, and **T-CON** iff φ is a draft rule, i.e., there exists a priority π such that $\varphi = \varphi^\pi$.

- here a priority is derived even *without* assuming **RP**.

- the proof consists of two lemmas:

- (1) If φ is an allocation rule satisfying **EF1**, **EFF**, **RM**, **NEU**, and **CON**, then φ agrees with a serial dictatorship on single-unit problems: i.e., there is a priority π such that $\varphi(N, X, \succeq) = \varphi^\pi(N, X, \succeq)$ whenever $|X| \leq |N|$.
- (2) Suppose φ and π are such that $\varphi(N, X, \succeq) = \varphi^\pi(N, X, \succeq)$ whenever $|X| \leq |N|$. If φ satisfies **RM** and **T-CON**, then $\varphi(N, X, \succeq) = \varphi^\pi(N, X, \succeq)$ for all problems.

Extension: Unacceptable Objects

Setup is the same as the fixed population setup, except:

- each preference relation \succeq_i is defined on $\mathbb{O} \cup \{\omega\}$, where ω is the *null object*.
- the set of *acceptable* objects at \succeq_i is $U(\succeq_i) = \{x \in \mathbb{O} \mid x \succ_i \omega\}$.
- the *draft rule associated with π* is the allocation rule φ^π which assigns agents their top-ranked remaining (*possibly null*) object, one at a time, in the order prescribed by π .

Properties of Allocation Rules

An allocation rule φ is

- (1) *non-wasteful (NW)* if
for any problem (\succeq, X) , all *acceptable* objects are allocated.
- (2) *individually rational (IR)* if
for any problem (\succeq, X) , no agent is assigned an unacceptable object.
- (3) *truncation invariant (TI)* if²
for any problem (\succeq, X) and each agent $i \in N$,

$$\varphi_i(\succeq, X) = \varphi_i((\succeq'_i, \succeq_{-i}), X)$$

whenever \succeq'_i is a truncation of \succeq_i such that $\varphi_i(\succeq, X) \subseteq U(\succeq'_i)$.

²TI is implied by IR together with *truncation-proofness (TP)* and *extension-proofness (EP)*.

Characterization

Characterization 3

An allocation rule φ is

- non-wasteful (NW),
- resource monotonic (RM),
- respectful of a priority (RP),
- envy-free up to one object (EF1),
- individually rational (IR), and
- truncation invariant (TI)

if and only if

- φ is a draft rule.

Summary

- Our axiomatic characterizations of the draft suggest that its properties are suitable for redressing competitive imbalances in sports leagues.
- The draft is not strategy-proof, but truth-telling is optimal if agents are maxmin utility maximizers.
- It is impossible to meaningfully improve on the draft's properties.

Thank you!



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